



# 1987 1995 2016

Established Interlink Holding Company Limited



Registered Interlink Communication Company Limited as a company whose major shareholder is Interlink Holding Company Limited to run "Distribution Business"

2004

Interlink Communication Company Limited was converted to Public Company Limited being listed on the Market for Alternative Investment (mai) on 20 August 2004 under the stock name "ILINK"

2007

Registered Interlink Telecom Company Limited as a subsidiary company whose 100% of total shares is held by Interlink Communication Public Company Limited to penetrate the new market running "Telecom Business"

2008

Registered Interlink Power and Engineering Company Limited as a subsidiary company to run "Engineering Business"

2013

ILINK expanded 4 more branches to cover 4 main regions (North, North East, East, and South) over Thailand as well as launched the 2-acre Distribution Center and R&D Center

2015

Increased registered capital and transferred ILINK to be listed on the Stock Exchange of Thailand (SET) on 19 August 2015

Spun off Interlink Telecom Company Limited to be listed on the Market for Alternative Investment (mai) on 14 September 2016 under the stock name "ITEL"

2019

Established Interlink Medical Company Limited tapping into "Healthcare **Technology Business**"

2022

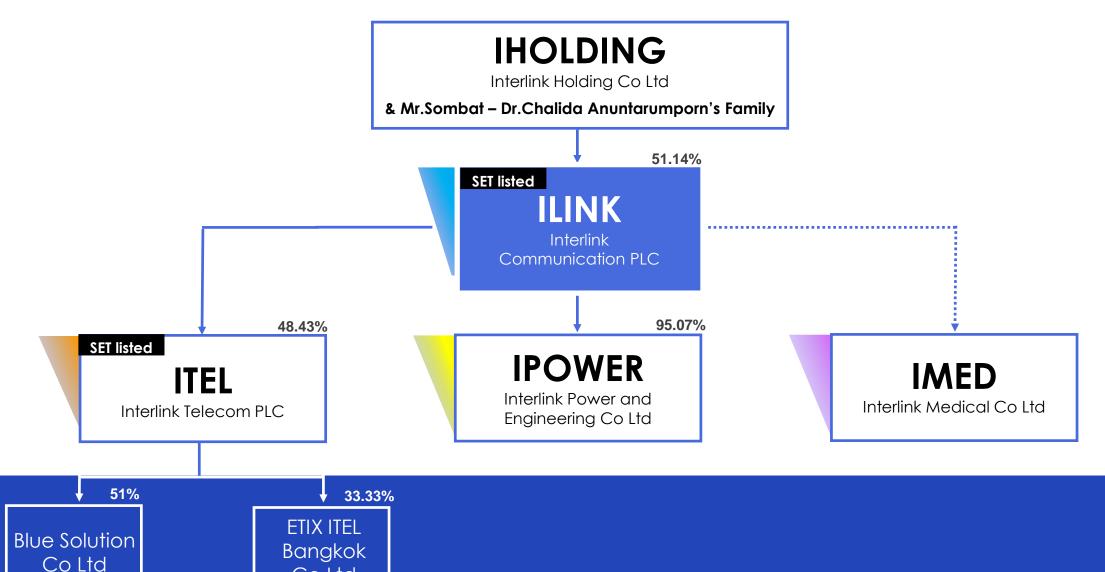
Transferred ITEL to be listed on the Stock Exchange of Thailand (SET) on 8 November 2022 © 2022 Interlink Communication PLC, All rights reserved.

Group Timeline



## Group Shareholding Structure

(As of September 30, 2022)



Co Ltd

## **Business Portfolio**



Revenue Contribution

9M21

9M22

**ILINK** 

#### **DISTRIBUTION**

- Importer & Distributor
- **B2B** Trading
- Cash Cow Business



40% 39%

ITEL

#### **TELECOM**

- Service Provider & Installer
- Recurring & Non-recurring
- Star Business



37% 46%

**IPOWER** 

#### **ENGINEERING**

- Turnkey Project
- Government Bids
- Performance Based Business



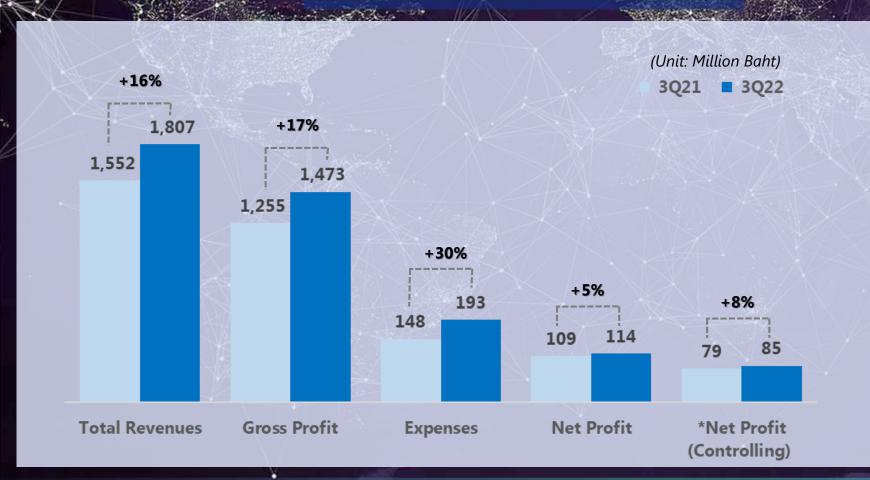
23%

15%

## 3Q22 CONSO







**3Q22 Performance** has a strong rise in revenues and GP

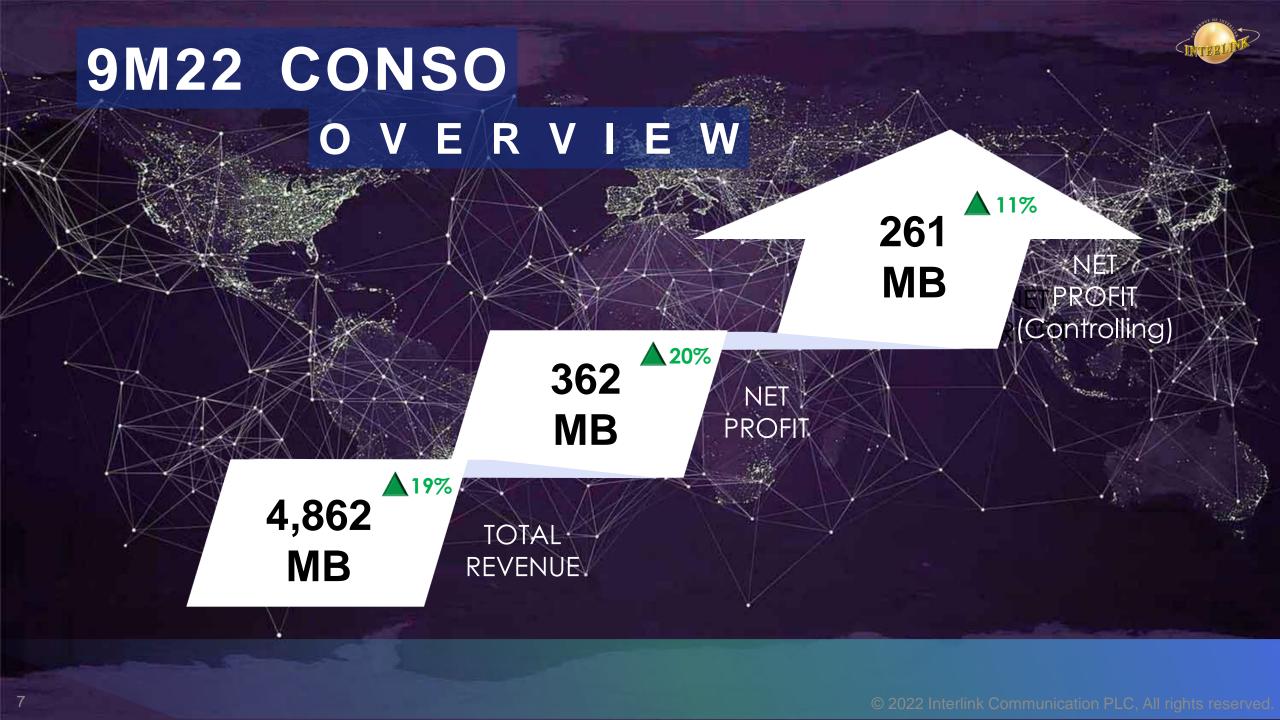
- ► Double-digit Sales Growth
  Distribution +13% / Telecom +46%
- Copper price drops
- ► Increasing SG&A Expenses
- Consistent Growth in Net Profit and\*Net Profit (Controlling)

Every BUs are well-operated with cost efficiency

► Healthier DE ratio
Decrease from 1.76x to 1.36x

\*Net Profit (Controlling) = Consolidated net profit attributable to the parent after deducting noncontrolling interest, the portion of equity ownership in a subsidiary

\*\*As of Sep 30, 2022, the company's shareholding portion in a subsidiary "ITEL" was 48.43% which decreased from 51.04% as of Sep 30, 2021 while the company's shareholding portion in a subsidiary "IPOWER" was 95.07% with no changes



## 9M22 vs Target

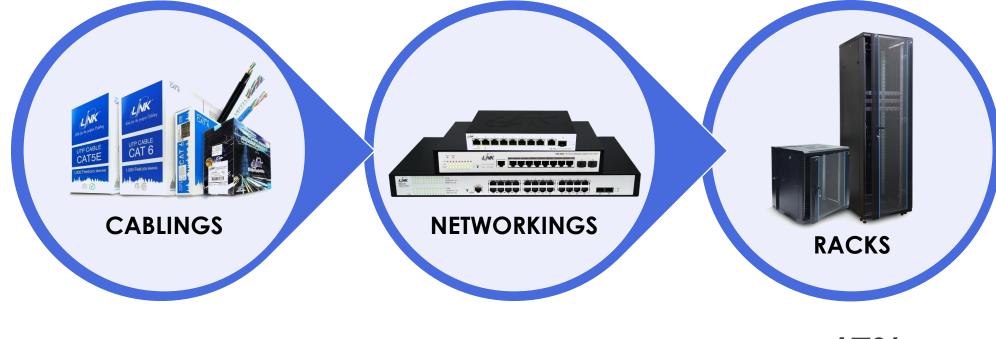


(Unit: Million Baht)



## **Distribution Business**





Product Mix 9M21

78%

5%

17%

Product Mix 9M22

80%

4%

16%

Trending Products 3Q22



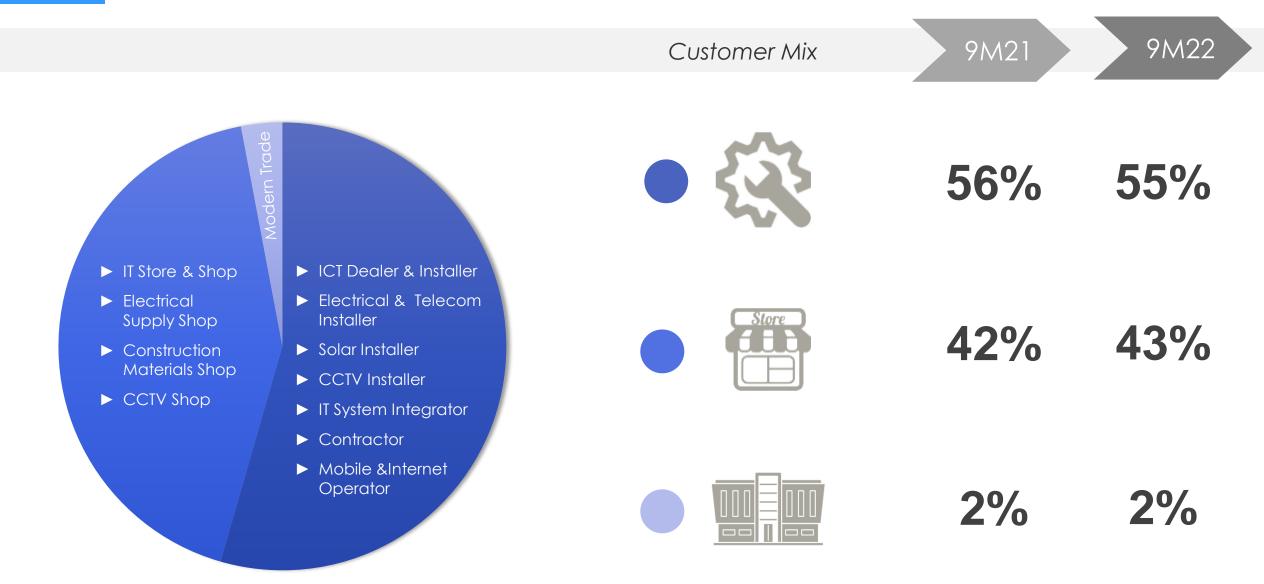






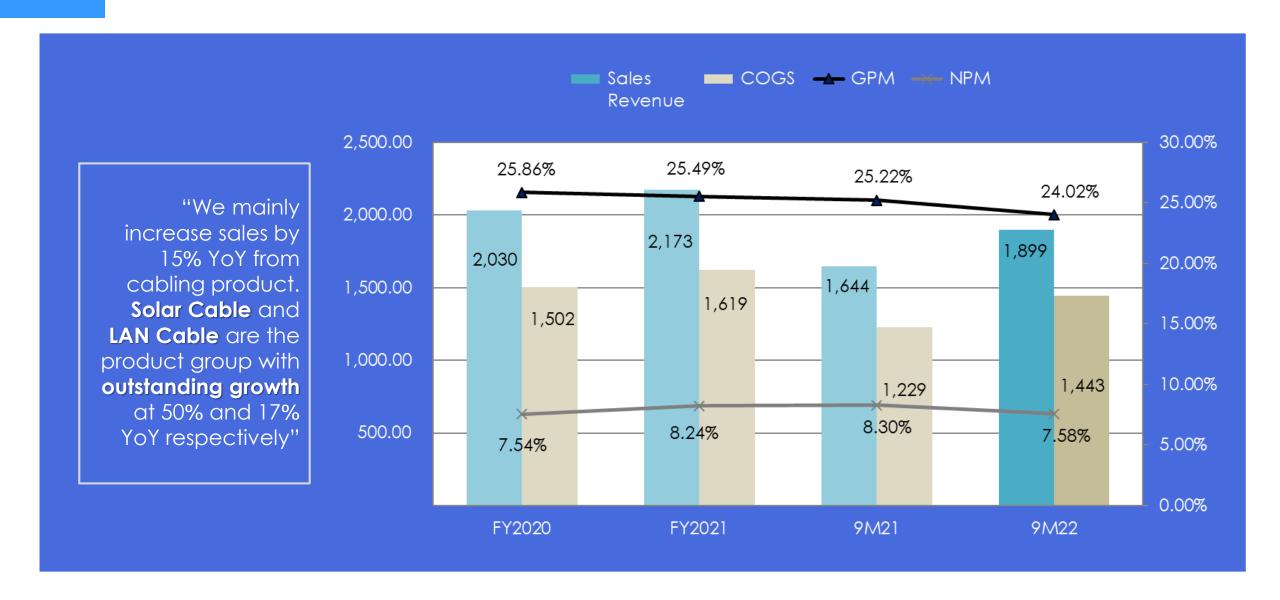
















LINK Official Online Shop









Warehouse Expansion

WH1 (existing)

WH3/4 (new)





WH1 (2013 - present)

Support sales of 2 – 2.2 bn.

WH3/4 (2022 – present)

Support sales of 600 mb

#### WH2 (Under Construction)

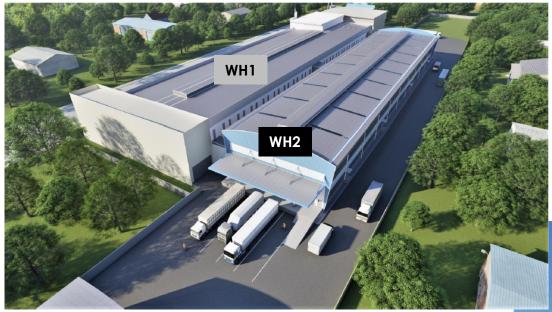
- 100 MB Investment
- Same size with WH1
- IT Inventory Management System
- Support sales of 2 2.2 bn.
- **Ready to stock** by 2Q23

5 bn.



## **Distribution Business**











Telecom Business





#### **RECURRING REVENUE**

**DATA SERVICE** 

62%

46%

**DATA CENTER** 

4%

3%

#### **ONE-TIME REVENUE**

**INSTALLATION** 

34%

51%

Service Mix

Service Mix

9M21

9M22

## **IPOWER** Engineering Business



#### **SUBMARINE CABLE**



TRANSMISSION LINE





**POWER SUBSTATION** 



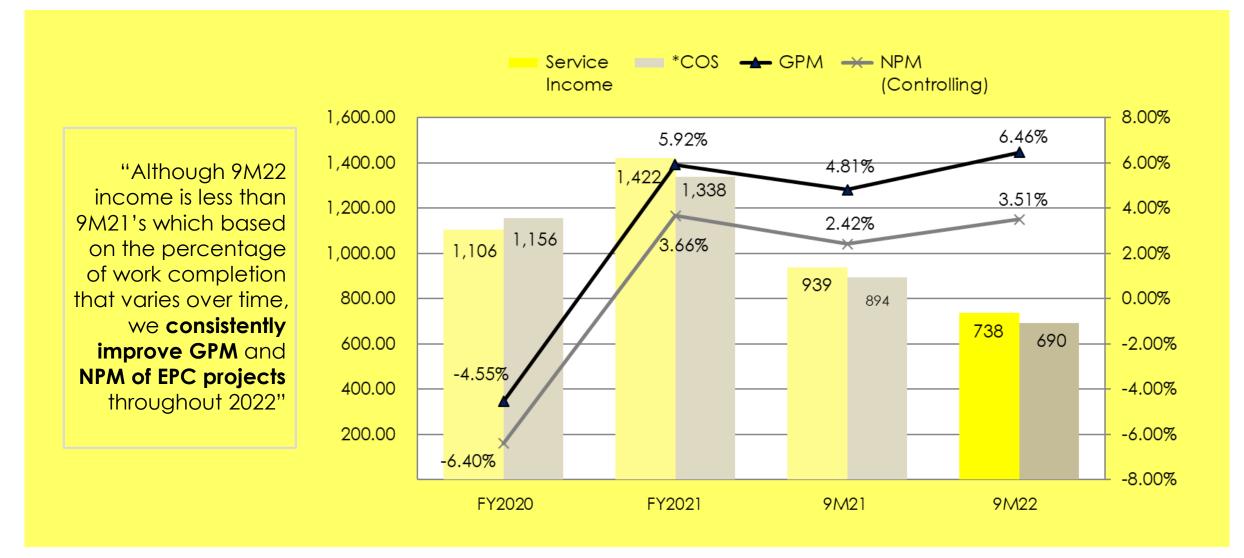
**UNDERGROUND CABLE** 



### **IPOWER**

## Engineering Business





<sup>\*</sup>Cost of Service includes "others gain (loss), net" from APM Project

## **BF** Projects on Hand

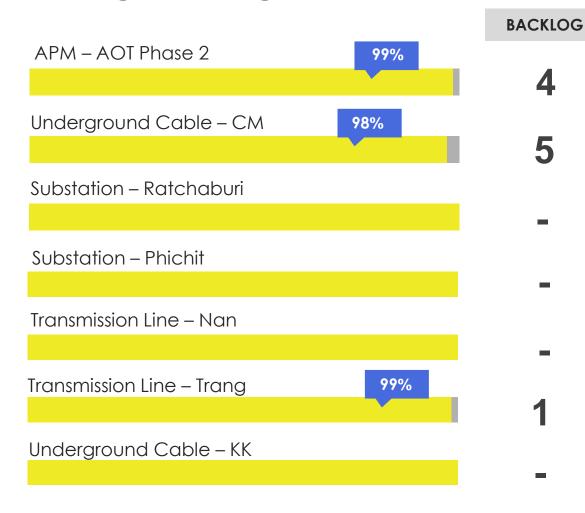


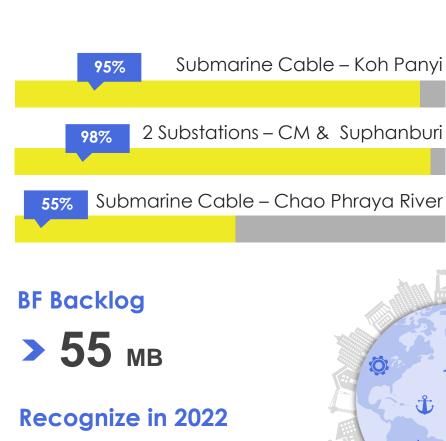
**BACKLOG** 

Brought forward from June 30, 2022

**>** 100%

## Engineering Business



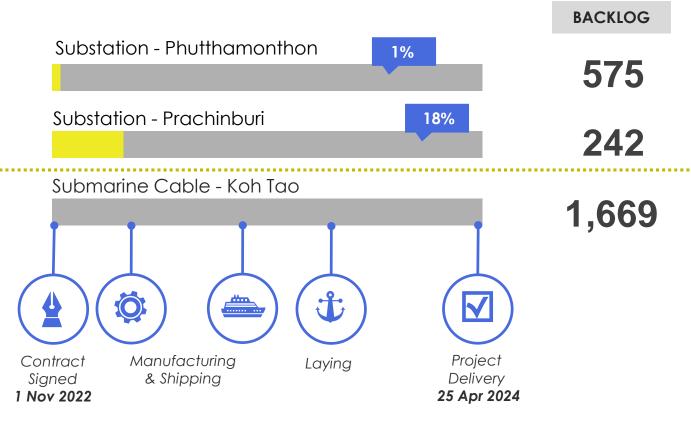




## New Projects on Hand



## Engineering Business



- the HIGHEST Submarine Cable Project Value
- <u>SECURED REVENUES</u> during 2022 2024
- <u>DOUBLE-DIGIT</u> Net Profit Margin

Total Backlog (BF + New)

**> 2,541** MB

Recognize in 2022: 2023 onwards

**>** 13% : 87%





Q&A



